

South Carolina Department of Juvenile Justice

March 2, 2010

Decreasing Recidivism through Improved Treatment during
Commitment

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Commitment”

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Problem Statement

The South Carolina Department of Juvenile Justice’s Mission Statement supports the Governor’s mission to help South Carolinians by, “...protecting the public and reclaiming juveniles through prevention, community programs, education, and rehabilitative services in the least restrictive environment.”

Thus, for DJJ to meet it’s mission we must meet the needs of the public of South Carolina, the juveniles we serve, and the legislative agencies we partner with to help fulfill the Governor’s mission. For the purpose of this research, I will be narrowing my focus to address the needs of the juveniles (1st) to be successfully rehabilitated and the needs of the public (2nd) to live in a safe and secure environment.

Historically, juveniles return to their home communities after completing their commitment guidelines. Unfortunately, if a juvenile has not been given effective therapeutic intervention he has an increased likelihood to violate the law while he is on parole. The resulting re-commitment is known as “recidivism.” According to the “Intensive Supervision Officers Program Juvenile & Parent Information Sheet,” (SC-DJJ, 2006) the 12-month recidivism rate is 48%. This number represents all juveniles released from any DJJ approved placement to parole status. Although this number is thought to have decreased in the last three years, more recent data is not fully available at this time.

It should also be noted “recidivism” is not a nationally defined term within the Juvenile Justice system. Different states use different measures for their recidivism determinations. For the purposes of this paper recidivism is the occurrence of re-arrest or

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technical violation, and return to commitment status (juvenile or adult) during the post-release period during which a juvenile is monitored via parole guidelines. Juveniles may be recommitted as parole violators, have new charges pressed, or have their parole guidelines extended as a result of their violation behaviors. The Intensive Supervision Officer Program has developed a database to monitor juveniles while they are on parole. Additionally, due to the focus on services provided at the long-term institution, I have not included numbers pertaining to juveniles who are committed to DJJ-approved alternative placements.

As noted above, the agency mission statement addresses rehabilitation of the juveniles in our care. Juveniles who receive commitments to a long-term secure setting are placed at the Broad River Road Campus (BRRC). The social work staff at DJJ-BRRC plays a very active role in the rehabilitation of juveniles; according to Webster's Dictionary (Merriam's, 2009) to "rehabilitate" means "to restore or bring to a condition of health or useful and constructive activity." At the BRRC, therapeutic services are provided in a wide range of clinical foci to include Alcohol and other Drug Treatment, Sex Offender Treatment, Aggression-Replacement Therapy, Youth Offender Services, etc. Agency wide, our goals are to successfully rehabilitate our juveniles and help them to become law abiding members of the public.

With this goal in mind, the question I am posing is "Do the social workers on the Broad River Road Campus have appropriately sized caseloads to allow optimal, effective treatment services for our juveniles?"

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Data Collection

The goals of my data collection are to identify and compare various costs of providing services at the BRRC to the juveniles to determine, if possible, what may be the most effective ratio of social worker to juvenile for service provision. In order to approach this question I have collected several pieces of information.

Per the SC DJJ Slide Presentation (Slide 4), an individual juvenile's cost per year to be housed at the BRRC is \$69,000. This figure is the total expense of housing a juvenile at the BRRC, to include room, board, clinical care, medical care, and other living/overhead expenses. Some of the basis of these costs is further explained in the "Rehabilitation Services Basic Costs" data, such as the preferred staffing ratios for specific departments, programming supply costs, dorm utility costs, and meal provision costs. Unfortunately, the specific cost determination formula used by the agency is not available for inclusion in this paper.

The "Rehabilitation Services Basic Costs" (provided by V. Camp, HR Liaison) provides the ratios and midpoint compensation (salary and fringe benefits) of the BRRC personnel. Staffing numbers are divided by discipline (Social Worker, Chaplain, School Security, etc.) and ratio describes how many staff must be assigned per 'X' number of juveniles.

The "Rehabilitation Services Basic Costs" (provided by V. Camp, HR Liaison) provides the cost of materials and supplies used by the BRRC personnel on an annual basis. Examples of these are clinical testing materials, juvenile handbooks, training materials and tuitions, and food costs.

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The "Admissions Database" (provided by Errol Campbell, DJJ Statistician) provides commitment information on juveniles who were committed to DJJ-BRRC during fiscal years 2007-2008 and 2008-2009. Specifically, the information to be examined will be the date of admission, the BRRC location assignment, and the court-ordered recommended guidelines. (*Juveniles are committed to indeterminate guidelines, such as 12-18 months. This means a juvenile is expected to be released after 12 months of commitment. However, release is determined by the Juvenile Parole Board who receives progress reports from the BRRC. All juveniles may be detained up until their 21st birthday even if this is beyond their maximum recommended guideline.)

The "IS Database" (provided by Errol Campbell, DJJ Statistician) provides the date of release to parole supervision and, if applicable, the date of re-commitment/arrest. This is the primary report indicating a recidivism event. It should be noted the accuracy of this information is below 100% because, "not all Intensive Supervision Officers enter their information correctly." (Personal Communication with Errol Campbell, 2/2/2010). Additionally, this material will also be compared to the "Admissions Database" to determine juveniles' locations during commitment.

The "Dorm/Social Worker Assignment Chart" (created by this writer) will be used to establish the caseload size of the social workers during the review period. The chart shows maximum capacity coverage.

The "Admissions Database" and "IS Database" data was collected from a DJJ developed service provision database. The Intensive Supervision Officer Program was developed to provide more thorough and intensive monitoring and reintegration services

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to all juveniles upon their release from the BRRC. This program is a grant funded program and a database was developed to provide measurement monitoring.

The "Rehabilitation Services Basic Costs" and annual juvenile cost information were collected from Virginia Camp, Human Resources Liaison to the BRRC. As part of her duties, Ms. Camp compiles, maintains, and reports this type of information.

The "Dorm/Social Worker Assignment Chart" was created by this writer with the assistance of Carolyn Miner, Treatment Director of Social Work, BRRC.

Data Analysis

Initially, I had hoped to be able to look at specific data to address intensity of treatment received while in commitment status as a contributor to overall length of confinement. However, due to the lack of a sufficient means of collecting this information I have had to adjust my approach. I will now be examining social worker caseload size versus recidivism rates.

Using the "Admissions Database," I have calculated the overall number of juveniles committed to the BRRC during the fiscal years of 2007-2008 and 2008-2009. Additionally, this database provided assignment identification for the juveniles (what dorm a juvenile was assigned to on campus). I then reduced these numbers into percentages as follows:

2007-2008	#	% of population	2008-2009	#	% of population
YOP	23	11.6	YOP	12	7.2
SOTP	18	9.0	SOTP	22	13.1
AOD	40	20.2	AOD	38	22.7
WL	22	11.1	WL	15	9.0
Moultrie	27	13.6	Moultrie	20	12.0
Hickory	14	7.0	Hickory	14	8.4
JROTC	27	13.6	JROTC	21	12.6

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Other	27	13.6	Other	25	15.0
Total	198	99.70	Total	167	100

**Broad River Road Campus Dorms/Program:

YOP: Youth Offender Program

SOTP: Sex Offender Treatment Program

AOD: Intensive Alcohol and Drug Treatment Program

WL: Female juveniles Program

Moultrie: Transitional Dorm Placements

Hickory: Department of Mental Health Inclusion; Communities-in-Schools

JROTC: Junior Reserve Officer Training Corps

Other: Short-term programs (formerly Oak unit, disbanded in 1/2010; Omega-transition)

The "IS Database" is used by Intensive Supervision Officers (Parole Officers) to monitor the services provided to juveniles on parole. The database also provides information on juvenile behaviors, to include violations, re-arrests, and adult system involvement (these are all recidivism events). As noted previously, this database is sometimes missing data due to missing data entry. This database provided data on 298 juveniles (vs. 365 from the "Admissions Database"). To account for this reduction in numbers I used the previously calculated percentages to determine assignment identification for the juveniles as follows:

2007-2008	#	% of population	2008-2009	#	% of population
YOP	19	11.6	YOP	10	7.2
SOTP	15	9.0	SOTP	17	13.1
AOD	33	20.2	AOD	30	22.7
WL	18	11.1	WL	12	9.0
Moultrie	23	13.6	Moultrie	16	12.0
Hickory	12	7.0	Hickory	11	8.4
JROTC	22	13.6	JROTC	17	12.6
Other	23	13.6	Other	20	15.0
Total	165	99.70	Total	133	100

As stated, these numbers reflect new admissions during the years examined, not total population of juveniles on campus. Obviously, certain juveniles remain on campus for

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more than a year and continue to receive services during this time. Using the “Admissions Database”, it can be shown approximately 259 juveniles received guidelines requiring a minimum commitment of twelve months or longer. Using the same percentage breakdown to assign these juveniles to dorms would result in the following assignments for these juveniles:

2007-2008	#	% of population	2008-2009	#	% of population
YOP	17	11.6	YOP	8	7.2
SOTP	13	9.0	SOTP	15	13.1
AOD	29	20.2	AOD	26	22.7
WL	16	11.1	WL	11	9.0
Moultrie	20	13.6	Moultrie	14	12.0
Hickory	10	7.0	Hickory	10	8.4
JROTC	19	13.6	JROTC	15	12.6
Other	19	13.6	Other	17	15.0
Total	143	99.70	Total	116	100

Thus, combining the numbers of new admissions and already committed juveniles would bring dorm counts to approximately:

2007-2008	#	% of population	2008-2009	#	% of population
YOP	36	11.6	YOP	18	7.2
SOTP	28	9.0	SOTP	32	13.1
AOD	62	20.2	AOD	56	22.7
WL	34	11.1	WL	23	9.0
Moultrie	43	13.6	Moultrie	30	12.0
Hickory	22	7.0	Hickory	21	8.4
JROTC	41	13.6	JROTC	32	12.6
Other	42	13.6	Other	37	15.0
Total	308	99.70	Total	249	100

(An important disclaimer to note is there are a number of juveniles who move to different dorms during their commitment. For example, the YOP program only serves juveniles under age 15, so when a juvenile ages up he is transferred to another dorm on campus.

The YOP program actually has a capacity of twenty juveniles and would never attain the

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number of 36 calculated above. True maximum capacity numbers can be seen on the “Dorm/SW Assignment Chart.”)

When these approximate numbers are taken into account the actual juvenile to social worker ratio (vs. maximum capacity numbers) are estimated as follows:

2007-2008	Juvenile to SW Ratio		2008-2009	Juvenile to SW Ratio	
YOP	18	to 1	YOP	9	to 1
SOTP	7	to 1	SOTP	8	to 1
AOD	15.5	to 1	AOD	14	to 1
WL	11.33	to 1	WL	7.66	to 1
Moultrie	21.5	to 1	Moultrie	15	to 1
Hickory	11	to 1	Hickory	10.5	to 1
JROTC	10.25	to 1	JROTC	8	to 1
Other	10.5	to 1	Other	9.25	to 1
Total Average 13.13 to 1			Total Average 10.17 to 1		

The data available indicates the overall number of new commitments to the BRRC decreased from 2007-2008 to 2008-2009, from 198 to 167. Additionally, the average number of juveniles on campus on a daily basis also decreased from 308 to 249. This caused a natural decrease in SW caseload size, from 13 juveniles per SW to 10 juveniles per SW. This is a reduction of 22% which, as noted, is accountable to the reduction in total juvenile population at the BRRC.

This also allows the opportunity to examine and compare the recidivism rates of juveniles who have been released from the BRRC. Per the “IS Database,” of 165 juveniles committed in 2007-2008, twenty-seven have recidivated (16.36%). In 2008-2009, of 133 juveniles committed, ten have recidivated (7.25%). This reduction in recidivism of over 9% is a significant reduction.

Some additional information must be considered in light of this figure. Juveniles whom have been committed for guidelines of at least 12 months receive parole

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supervision for 12 months. Thus, there are juveniles currently on parole from 2008-2009 who may yet commit violations; increasing the rate of recidivism for this group. When the 2008-2009 figures are further examined, only one juvenile violated from the first half of the year (July '08-Dec '08), for a recidivism rate of 1.4%. From the second half of the year (January '09-June '09), nine juveniles have violated (so far), for a recidivism rate of 14.5%. The comparable figures for 2007-2008 are 15.2 % (first half of the year) and 18.2% (second half). Although the first half of the year demonstrated a significant decrease in recidivism, the second half is similar to the previous year. I do not see the second half 2008-2009 recidivism rate increasing enough to bring the overall numbers to equal when in comparison. For example, if seven more juveniles violated, the overall recidivism rate for 2008-2009 would increase to 12.8%. This figure remains nearly 22% below the 2007-2008 rate of 16.36%.

Whether using the 7.25% figure, or a hypothetical figure of 12.8%, these figures show a significant reduction in juvenile recidivism. I believe there is a correlation in the improved preparedness of juveniles as they are released to their parole terms. Juveniles who have received services at the BRRC during 2008-2009, while on a lower social worker caseload than juveniles in previous years, are more prepared for their release and have a lower rate of recidivism.

An additional piece of information which likely contributes to this reduction, but I was unable to gather for this report, is a juvenile's length of stay on campus. Most juveniles are released to parole when they reach their minimum guideline, however there are a number of juveniles who are not released at their minimum due to failure to meet recommendation expectations. I was unable to pull the specific information on all of the

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juveniles on campus in the last two years, but as an example I can report of the 65 juveniles in the AOD program today eight are beyond their minimum guideline recommendations.

This is significant to development of a plan for addressing caseload size because of the added cost of maintaining these juveniles on campus. If each of these eight juveniles are released just three months past their minimum (at their next scheduled review dates), the agency pays an additional \$138,000 dollars to house them (per DJJ Fact Sheet). At an average cost of \$53,200 (salary + fringe), two additional social workers could be hired to assist in establishing and maintaining lower caseload sizes. Hiring additional social workers while maintaining the current juvenile population numbers does not require the hiring of any additional staff members. Additional institutional costs (such as food, clothing, supplies) are based on capacity numbers so they also will not be impacted.

Although the number of juveniles who remain beyond their minimum date is variable, it is reasonable to believe there will always be several juveniles who meet this criterion. This issue (juveniles being held beyond their minimum guideline dates) is a recurring issue; so much so the BRRC has an established Program Manager position which "focuses on the juveniles who are over their minimum/maximum guidelines. The PM's role includes working intensely with these juveniles to prepare them for the Parole Board, coordinating with social workers, ISOs, reintegration staff and the juvenile's family to actively and successfully achieve moving out of BRRC. The PM will also work to identify those juveniles who might not otherwise be considered for step-down and

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determine what is needed to move them into less restrictive environments.” (Personal Communication with Carolyn Miner, 12/1/2009)

Additionally, there are some juveniles who remain beyond their minimum due to the nature of their committing offense. The Juvenile Parole Board makes the final decision regarding release and has the right to deny release due to, “(1) The Parole Board’s concern regarding the nature and seriousness of current offense and/or delinquent history; (2) The Parole Board’s concern regarding the indication of violence and/or use of a weapon in the current or a prior offense.”

Although it appears some juveniles will always be incarcerated beyond their minimum, I believe the presence of more social workers (and smaller caseloads) will lower this number (saving the agency money) as well as decreasing post-release recidivism rates. These figures are projected savings, based on decreasing the numbers of juveniles who are committed beyond their minimum. Over the long-term, if not addressed, the agency will continue to incur “extra” spending (projected) to house these juveniles. However, if treatment is improved, per my assumption, I believe length of stay will decrease as well as recidivism. This in turn would lead to fewer juveniles on the campus and allow for the close of a dormitory. This would become a “real” cost saving which the agency could budget for accordingly.

Implementation Plan

Based on the data examined, I would propose the addition of one new social worker to the AOD treatment program as a two-year pilot program to determine if lower caseloads will significantly decrease recidivism. I also believe this will decrease juvenile length of stay on the BRRC. The program is based on the hypothesis that more social

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workers will lead to more rapid progress, resulting in a quicker rehabilitation period and reduced cost to the agency. The program would be for two years to allow for new data to be collected after the first year of service has been provided; this data should be collected throughout the second year.

There are several steps needed to implement such a plan. First, I would need to bring this material and recommendation to my supervisor, Carolyn Miner, Treatment Director of Social Work. Ms. Miner will need to discuss the plan with her supervisor Glen Carter, Director of Program Services for the BRRC. Typically, Mr. Carter would request more detailed information and for a written proposal abstract to be drawn up. I would work with Ms. Miner to create the written proposal abstract. This abstract would be shared with the Deputy Director Jerry Adger and/or the Executive Management Team either by Mr. Carter or a designee. Mr. Adger would have to grant permission for us to move forward to prepare a complete proposal.

The completed proposal would necessitate establishing a budget amount of \$53,200 to hire a new social worker. This would certainly be an obstacle at this time due to agency budget constraints. Simply put, DJJ received permission to deficit spend last year (2008-2009) and has a reduced budget for 2009-2010. It may possible to temporarily overcome this obstacle to run a pilot program. At this time, there are two social workers in the Willow Lane (WL) program, with one additional vacant position being maintained in the budget. With the juvenile population at WL consistently being lower than the other campus programs I would propose this slot be temporarily moved to the AOD program. This would be proposed as temporary so as to not permanently lose the position at WL. Even with this move, the ratio of juveniles to SW at WL would remain favorable to most

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other programs on campus. In the proposal I would compile data on the juvenile population distribution at the BRRC to support this movement.

In establishing a timeframe, it is important to set specific guidelines. I believe a proposal could be created, with more sufficient data, by March 12, 2010. This would allow time for DJJ statisticians to find the correlating data for length of stay and number of juveniles remaining committed beyond their minimum guideline. I believe this data would provide additional support. Presenting a completed proposal by March 12th allows the Executive Management Team to examine the material and share their concerns. Ideally, a finalized proposal would be submitted by April 16, 2010. This would allow the Executive Management Team time to include plans for the pilot program in next year's budget and strategic planning documents.

The proposal would be for the pilot program to be in effect on August 16, 2010. This would necessitate hiring a new employee. Based on previous experience at DJJ, I believe a job could be posted May 21, 2010. This would allow time for candidate selection, interviews, and hiring materials. Due to the pilot nature of the program, the candidate would have to have general social work skills, rather than specific AOD qualifications. This is to ensure successful transition back to WL after two years if the program is not successful.

Evaluation Method, Summary, and Recommendations

In order to successfully evaluate this plan, several types of data will need to be maintained. First, using the databases we currently have, we should be able to monitor new admissions to the program and daily population in the program. We will continue to

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monitor these numbers and will be able to compile monthly data on social worker caseload size campus wide.

Additionally, a database will be created to track each juvenile from admission to campus to completion of parole (completion or violation). This database will include date of admission, court recommended guideline, date of release to parole, actual length of time on campus, and completion of parole circumstances. Additionally, having juvenile program assignments noted will allow the data to be examined for comparison purposes to correlate with social worker caseload sizes.

As noted earlier, the significant measurement to support this program will be the recidivism rate for juveniles released from the BRRC to parole. Using the additional compiled data, and researching to attain the same data from the last two years, we should be able to determine the true rates of recidivism for 2007-2008, 2008-2009, 2009-2010, and 2010-2011. Although the rate of recidivism may not decrease as significantly as estimated in these materials, any rate below 10% will be considered supportive of program success. Allowing for other behavioral and situational circumstances, I do not think it is realistic to expect the recidivism rate to decrease below 5%.

A secondary measurement indicator for success will be the financial stability of the agency when compared to the juveniles' length of stay. Although DJJ is not a revenue earner, I believe the agency will need to make fewer financial budget reductions and adjustments due to the decreased expense of keeping juveniles beyond their minimum guidelines. This would have to be evaluated by Mr. Carter as part of his duties for managing Program Services.

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If this pilot program is evaluated as successful, it would be necessary to evaluate in which programs at the BRRC it should be replicated. Some programs already have reduced juvenile numbers by program design and therefore have lower social worker caseload sizes. I would recommend implementing additional social workers into programs which average more than ten juveniles to each social worker. Maintaining caseload at ten or below will maximize treatment and rehabilitation services while still covering expenses per the current budget. In turn, having fewer juveniles recidivate will meet the needs of the public to live in a safe and secure environment.



What is DJJ?

Balanced & Restorative Justice



Average Costs for Rehabilitative Services

- Broad River Road Commitment - \$69,000
- High Management Group Care - \$46,697
- Moderate Mgmt. Group Care - \$21,168
- Multi-Systemic Therapy - \$ 9,000
- Intensive Family Services - \$ 4,320

Community Division

- 40 county Offices – serving 46 counties
- Juvenile Detention Center
- Three secure Evaluation Centers
 - Midlands Evaluation Center
 - Coastal Evaluation Center
 - Upstate Evaluation Center

General Types of Offenses

- Status Offenses
 - Truancy
 - Incurrigibility
 - Runaway
- Criminal Offenses
 - Misdemeanor
 - Felony
 - Serious and Violent Offenses

Rehabilitative Services

Broad River Road Complex – BRRC

- Birchwood
- John G. Richards
- Willow Lane

Juvenile Correctional Officers

- Provide 24 hr security for the facility
- Entrance/exit gate, perimeter monitoring, school and dorm supervision
- Act as surrogate parents-teaching life skills and listening to the juveniles
- Provide feedback to clinical staff

Other Divisions of Service

- Education
- Policy and Planning
- Office of the Inspector General
- Finances
- Human Resources
- Maintenance and Property Services

Rehab. Services Basic Costs

PERSONNEL	COST (to close, open, start, hire, or RIF)	COST (including indirect cost)	DETAILS
Current dorm	\$ 500,000.00	\$ 700,000.00	40 kids/dorm
Lock-up facility	\$ 420,000.00	\$ 588,000.00	35 kids
STAFFING & RESOURCES			
Social Worker	\$ 38,000.00	\$ 53,200.00	ratio: 1:20 kids/19 staff
Psychologist (per 2 dorms)	\$ 46,500.00	\$ 65,100.00	ratio: 1:50 kids/ 5 staff
Chaplain	\$ 39,000.00	\$ 54,600.00	3 full time & 1 temp staff
Human Services Coordinator	\$ 37,359.00	\$ 52,302.60	13 staff
Lead Clinician	\$ 51,678.00	\$ 72,349.20	9 staff
Youth Specialist	\$ 29,000.00	\$ 40,600.00	29 staff & 3 PbS Youth Specialist
LRRC Front Gate Staff	\$ 27,000.00	\$ 37,800.00	14 security staff
DJJ Police	\$ 31,000.00	\$ 43,400.00	11 police staff
School Security	\$ 30,000.00	\$ 42,000.00	6 security staff
Health Services - direct svc.	\$ 1,280,010.55	N/A	Direct Juv. Services - including psychiatry, lab, pharmacy, physical medicine, radiology, oral surgery, surgery, ob/gyn, orthopedics, ER, optometry, ENT, anesthesia, eyeglasses, physician svcs, etc.
Health Services - Nurse	\$ 46,000.00	\$ 64,400.00	11 full time staff & 6 part time staff
Health Services -Mgmt	\$ 50,000.00	\$ 70,000.00	7 staff
Programming materials	\$ 52,953.99	N/A	Resource materials & training for Rehab. Support Svcs. Unit and Treatment programs *See attached for breakdown of these materials
Energy cost - dormitory	\$ 31,047.00	N/A	Rate of \$2.70/sq. ft.

Rehab. Services Basic Costs

PROGRAM	COST	DETAILS
Psychology	\$ 705.28	Testing materials, resource materials
Social Work	\$ 2,098.20	incentives, resource materials
Sports & Fitness	\$ 6,272.59	supplies, resource materials
RSS Unit	\$ 1,436.15	special event supplies, incentives
Youth Leadership	\$ 7,577.63	supplies, resource materials
Job Apprenticeship Training	\$ 5,321.88	supplies, resource materials
After-School Enrichment	\$ 3,201.39	supplies, resource materials
Central Warehouse	\$ 8,491.00	juvenile handbooks
Girls' Circle Training	\$ 8,522.05	training and supplies
Supplies/warehouse	\$ 9,327.82	supplies, translation svcs.
	\$ 52,953.99	
US Foodservice	\$ 10,000.00	food purchase - Willow Lane Girls Thome

MISNbr	Date In Admissions	Assigned Facility	Assigned Program	IndeterminateSentence	Guidelines
184816	24-Jun-09	JGR - (Hickory-Subclass)		TRUE	15 - 24
212289	07-Jul-08	John G. Richards	Pre-Release	TRUE	6 - 12
230223	21-Dec-07	Birchwood	JROTC	TRUE	15 - 24
231959	21-Sep-07	Willow Lane	MEC	TRUE	12 - 18
241043	15-Oct-07	John G. Richards	Young Offender Program	TRUE	15 - 24
246188	04-Oct-07	John G. Richards	STEPS	TRUE	3 - 6
246267	09-Jul-08	John G. Richards	Young Offender Program	TRUE	15 - 24
247384	31-Jan-08	John G. Richards	Alcohol and Drug	TRUE	18 - 36
247479	28-Jan-08	Birchwood	JROTC	TRUE	6 - 12
253262	29-Aug-07	Birchwood	JROTC	TRUE	12 - 18
255139	03-Dec-08	Birchwood	JROTC	TRUE	15 - 24
259230	01-Apr-08	Birchwood	Sex Offender Treatment	TRUE	12 - 18
261721	03-Mar-09	BirchwoodTransition \Stabiliza	Hickory (DMH)	TRUE	6 - 12
261874	01-Feb-08	John G. Richards	Alcohol and Drug	TRUE	6 - 12
262959	22-May-08	John G. Richards	STEPS	TRUE	36 - 54
262992	27-Jul-07	John G. Richards	Pre-Release	TRUE	6 - 12
263423	27-Aug-07	John G. Richards	Young Offender Program	TRUE	18 - 36
264252	18-Jul-07	John G. Richards	Alcohol and Drug	TRUE	18 - 36
265024	13-Jun-08	Birchwood	JROTC	TRUE	12 - 18
266431	19-Feb-09	John G. Richards	Communities in Schools	TRUE	18 - 36
266672	13-Aug-08	John G. Richards	Young Offender Program	TRUE	18 - 36
271600	14-Aug-08	Birchwood	Sex Offender Treatment	TRUE	15 - 24
274287	17-Jul-07	John G. Richards	Alcohol and Drug	TRUE	18 - 36
274365	21-Sep-07	John G. Richards	Communities in Schools	TRUE	18 - 36
274814	13-Dec-07	Birchwood	JROTC	TRUE	6 - 12
276492	01-Oct-07	John G. Richards	Young Offender Program	TRUE	15 - 24
276496	20-Dec-07	John G. Richards	Communities in Schools	TRUE	12 - 18
276927	21-May-08	John G. Richards	Alcohol and Drug	TRUE	18 - 36
278083	03-Mar-09	BirchwoodTransition \Stabiliza		TRUE	
279114	13-Dec-07	John G. Richards	STEPS	TRUE	
280453	11-Dec-08	John G. Richards	STEPS	TRUE	3 - 6
281484	11-Mar-08	John G. Richards	Young Offender Program	TRUE	15 - 24
282221	04-Jun-08	John G. Richards	Young Offender Program	TRUE	12 - 18

283932	11-Dec-07 John G. Richards	Young Offender Program	TRUE 15-24
283999	08-Apr-08 Birchwood	JROTC	TRUE 18 - 36
284842	03-Dec-07 Birchwood	JROTC	TRUE 36 - 54
284919	10-Aug-07 Willow Lane	MEC	TRUE 3 - 6
285161	07-Feb-08 Willow Lane		TRUE 15 - 24
285212	05-Feb-08 Birchwood	JROTC	TRUE 18 - 36
286978	15-Nov-07 John G. Richards	Pre-Release	TRUE 3 - 6
287694	09-Oct-07 John G. Richards	Alcohol and Drug	TRUE 3 - 6
288176	28-Feb-08 John G. Richards	Sigma (general population)	TRUE
288353	10-Oct-07 Birchwood	JROTC	TRUE 18 - 36
289225	11-Oct-07 John G. Richards	Communities in Schools	TRUE 24 - 48
289904	29-Jan-08 John G. Richards	Alcohol and Drug	TRUE 15 - 24
290476	04-Aug-08 John G. Richards		TRUE 12 - 18
290553	13-Sep-07 John G. Richards	Alcohol and Drug	TRUE 15 - 24
291314	14-Dec-07 John G. Richards	Life Skills	TRUE 6 - 12
291573	08-May-08 Birchwood		TRUE 18 - 36
291583	06-Nov-07 John G. Richards	Alcohol and Drug	TRUE 12 - 18
291982	25-Mar-08 John G. Richards	STEPS	TRUE 6 - 12
291983	06-Mar-09 John G. Richards	DMH	TRUE 12 - 18
292049	27-Nov-07 John G. Richards	STEPS	TRUE 3 - 6
292236	05-Nov-08 John G. Richards	Sigma (general population)	TRUE 18 - 36
292331	10-Nov-08 John G. Richards	Pre-Release	TRUE
292425	18-Oct-07 John G. Richards	JROTC	TRUE
292498	15-Aug-07 Birchwood	Sex Offender Treatment	TRUE 15 - 24
292750	05-Nov-08 John G. Richards	Communities in Schools	TRUE 18 - 36
293117	30-Aug-07 John G. Richards		TRUE 3 - 6
293243	16-Jan-08 John G. Richards	Sigma (general population)	TRUE 36 - 54
293336	09-Dec-08 John G. Richards	JROTC	TRUE 18 - 36
293416	18-Dec-08 John G. Richards	Alcohol and Drug	TRUE 36 - 54
293485	20-Feb-08 John G. Richards	Alcohol and Drug	TRUE 3 - 6
293867	14-May-08 Birchwood		TRUE 18 - 36
294013	22-Feb-08 John G. Richards	STEPS	TRUE 24 - 48
294602	03-Jun-09 JGR	Hickory - Subclass	TRUE 3 - 6
294649	07-Dec-07 Birchwood	Sex Offender Treatment	TRUE 15 - 24
294785	29-Nov-07 John G. Richards	Young Offender Program	TRUE 24 - 48

294849	28-Aug-07 John G. Richards	Alcohol and Drug	TRUE 18 - 36
295367	26-Mar-08 John G. Richards	Communities in Schools	TRUE 15 - 24
295528	22-Apr-08 Willow Lane	MEC	TRUE 1 - 3
295557	11-Jan-08 Willow Lane		TRUE 3 - 6
295659	28-Oct-08 John G. Richards		TRUE 36 - 54
296472	08-May-08 John G. Richards	Alcohol and Drug	TRUE 15 - 24
297089	03-Oct-07 John G. Richards	Communities in Schools	TRUE
297890	08-Sep-08 John G. Richards	Alcohol and Drug	TRUE 3 - 6
297968	03-Feb-09 John G. Richards	Pre-Release	TRUE 3 - 6
298022	14-Dec-07 Birchwood	Sex Offender Treatment	TRUE 12 - 18
298091	13-Nov-08 Birchwood	TRANSITION	TRUE 12 - 18
298093	23-Apr-08 John G. Richards	Young Offender Program	TRUE 6 - 12
298093	06-May-09 Birchwood	YOP	TRUE 6 - 12
298564	07-Nov-08 John G. Richards	Pre-Release	TRUE 3 - 6
298595	14-Nov-08 John G. Richards		TRUE 24 - 48
298746	06-Mar-08 John G. Richards	STEPS	TRUE
298758	31-Jul-07 John G. Richards	Alcohol and Drug	TRUE 15 - 24
299131	03-Nov-08 Birchwood	TRANSITION	TRUE 15 - 24
299449	27-Nov-07 John G. Richards	STEPS	TRUE 15 - 24
299921	18-Dec-07 John G. Richards	Alcohol and Drug	TRUE 12 - 18
300052	14-Apr-09 Birchwood	Transition/Stabilization	TRUE 15 - 24
300217	17-Jul-07 John G. Richards	Alcohol and Drug	TRUE 6 - 12
300690	17-Jan-08 John G. Richards	Alcohol and Drug	TRUE 3 - 6
300971	24-Jun-09 Willow Lane		TRUE 18 - 36
301371	08-Jan-08 Willow Lane	MEC	TRUE 18 - 36
301536	14-Apr-09 Birchwood(YOP)	0	TRUE 24 - 48
301773	21-May-08 John G. Richards	TRANSITION	TRUE 18 - 36
302728	19-Aug-08 Birchwood	Sex Offender Treatment	TRUE 18 - 36
302846	07-Jan-09 John G. Richards	Alcohol and Drug	TRUE 3 - 6
303539	16-Jan-09 Birchwood	STEPS	TRUE 3 - 6
303813	10-Jul-08 John G. Richards	Alcohol and Drug	TRUE 15 - 24
304488	11-Mar-08 John G. Richards	Communities in Schools	TRUE 24-48
304493	19-Oct-07 Birchwood	JROTC	TRUE 15 - 24
304695	19-Sep-08 Birchwood	Sex Offender Treatment	TRUE 12 - 18
304727	13-Aug-08 John G. Richards	Alcohol and Drug	TRUE 24 - 48

304736	06-Jan-08 Birchwood	Sex Offender Treatment	TRUE 36 - 54
304764	12-Jul-07 John G. Richards	Alcohol and Drug	TRUE 3 - 6
306262	25-Mar-09 JGR	AOD - short	TRUE 36 - 54
306335	23-Jul-08 John G. Richards	Pre-Release	TRUE 6 - 12
306710	08-Apr-09 JGR Pine		TRUE 6 - 12
306713	18-Jul-07 John G. Richards	Communities in Schools	TRUE 12 - 18
306870	14-Apr-09 JGR Pine		TRUE 15 - 24
307079	10-Jan-08 Birchwood	JROTC	TRUE 12 - 18
307205	21-May-08 John G. Richards	TRANSITION	TRUE 36 - 54
307263	16-May-08 Birchwood	JROTC	TRUE 18 - 36
307519	14-Mar-08 Birchwood	Sex Offender Treatment	TRUE 15 - 24
307573	01-Nov-07 John G. Richards	Alcohol and Drug	TRUE 12 - 18
307576	11-Mar-08 John G. Richards	Young Offender Program	TRUE 18 - 36
307638	28-Aug-07 Willow Lane		TRUE 3 - 6
308650	27-Feb-08 Willow Lane	MEC	TRUE 15 - 24
308806	31-Oct-08 John G. Richards	Life Skills	TRUE 24 - 48
309120	17-Apr-08 John G. Richards	Communities in Schools	TRUE 15 - 24
309640	11-Dec-07 John G. Richards	Communities in Schools	TRUE 36 - 54
309693	17-Jan-08 John G. Richards	Youth Develop Center	TRUE 15 - 24
309951	13-Sep-07 John G. Richards	Alcohol and Drug	TRUE 3 - 6
310024	11-Jan-08 Birchwood	JROTC	TRUE 18 - 36
310118	23-Oct-08 Birchwood	JROTC	TRUE 18 - 36
310192	12-Sep-07 John G. Richards	Young Offender Program	TRUE 12 - 18
310481	02-Nov-07 John G. Richards	STEPS	TRUE 12 - 18
310834	22-May-08 John G. Richards	Alcohol and Drug	TRUE 15 - 24
310919	08-Apr-08 John G. Richards	Life Skills	TRUE 3 - 6
310958	15-Jul-08 Willow Lane		TRUE 18 - 36
310984	18-Jul-08 John G. Richards	Alcohol and Drug	TRUE 15 - 24
311421	15-Apr-08 John G. Richards	Life Skills	TRUE 15 - 24
311634	08-Sep-08 John G. Richards		TRUE 12 - 18
311866	17-Sep-08 Birchwood	JROTC	TRUE 18 - 36
311914	19-Sep-08 Birchwood	Sex Offender Treatment	TRUE 15 - 24
312007	26-Feb-08 John G. Richards	Sigma (general population)	TRUE 6 - 12
312034	23-Jun-09 John G. Richards	Alcohol and Drug	TRUE 36 - 54
312575	29-Aug-07 Birchwood	Alcohol and Drug	TRUE 36 - 54

312587	19-Oct-07 John G. Richards	Alcohol and Drug	TRUE 3 - 6
312871	30-Jun-09 John G. Richards	Alcohol and Drug	TRUE 12 - 18
313124	05-Feb-08 John G. Richards	Alcohol and Drug	TRUE
313240	13-Mar-08 John G. Richards	Young Offender Program	TRUE 12 - 18
313274	09-Jun-09 JGR Pine		TRUE
313335	29-Aug-07 John G. Richards	Alcohol and Drug	TRUE 6 - 12
313570	14-Feb-08 Birchwood	JROTC	TRUE 36 - 54
313778	04-Mar-08 John G. Richards	TRANSITION	TRUE 12 - 18
313891	05-Dec-07 John G. Richards		TRUE 18 - 36
314212	05-Sep-07 John G. Richards	Alcohol and Drug	TRUE 15 - 24
314302	01-May-08 John G. Richards	Life Skills	TRUE 12 - 18
314323	06-Feb-08 John G. Richards	Alcohol and Drug	TRUE 12 - 18
314442	23-Jul-08 Willow Lane		TRUE
315701	03-Oct-07 Birchwood	JROTC	TRUE 18 - 36
315775	08-Jan-08 Willow Lane	MEC	TRUE 3 - 6
315831	17-Oct-07 John G. Richards	Alcohol and Drug	TRUE
316000	28-Dec-07 John G. Richards	JROTC	TRUE 36 - 54
316246	24-Dec-08 Birchwood	TRANSITION	TRUE 12 - 18
316967	10-Sep-08 John G. Richards		TRUE 18 - 36
317062	05-Sep-07 John G. Richards	Young Offender Program	TRUE 12 - 18
317341	15-Jan-08 John G. Richards	Young Offender Program	TRUE 36 - 54
317785	10-Sep-07 Birchwood	JROTC	TRUE 15 - 24
317869	22-Aug-07 Willow Lane	MEC	TRUE 6 - 12
318596	23-Oct-08 Birchwood	Young Offender Program	TRUE 12 - 18
318697	30-Apr-08 John G. Richards	Alcohol and Drug	TRUE 12 - 18
318985	08-Sep-08 John G. Richards		TRUE 18 - 36
319054	09-Jan-09 Birchwood	JROTC	TRUE 12 - 18
319166	05-Oct-07 John G. Richards	JROTC	TRUE 18 - 36
319167	13-Dec-07 John G. Richards	STEPS	TRUE 12 - 18
319212	13-Sep-07 Willow Lane	MEC	TRUE 3 - 6
319307	18-Oct-07 Willow Lane	MEC	TRUE 3 - 6
319345	28-Apr-09 JGR - (Hickory-Subclass)		TRUE
319405	13-Jan-09 Birchwood	Sex Offender Treatment	TRUE 6 - 12
319536	20-Feb-08 John G. Richards	STEPS	TRUE 18 - 36
319617	21-May-08 John G. Richards	Alcohol and Drug	TRUE 12 - 18

319745	23-Dec-08 John G. Richards	Alcohol and Drug	TRUE 12-18
319871	25-Mar-09 Birchwood	SOTP	TRUE
319911	11-Jun-09 Birchwood(SOTP)		TRUE 18 - 36
319919	09-Sep-08 John G. Richards	Alcohol and Drug	TRUE 24 - 48
320044	19-Dec-07 John G. Richards	STEPS	TRUE 3 - 6
320056	14-May-08 John G. Richards	TRANSITION	TRUE 15 - 24
320295	23-Jul-08 John G. Richards		TRUE 6 - 12
320462	09-Jan-09 Birchwood	STEPS	TRUE 36 - 54
321235	13-Nov-08 Birchwood	Young Offender Program	TRUE
321413	04-Feb-08 John G. Richards	Alcohol and Drug	TRUE 12 - 18
321541	09-Jul-08 John G. Richards		TRUE 3 - 6
322001	10-Jun-09 JGR	AOD - long	TRUE 15 - 24
322074	04-Aug-08 John G. Richards		TRUE 15 - 24
322078	21-Apr-09 John G. Richards	Young Offender Program	TRUE 3 - 6
322886	24-Jun-08 Willow Lane		TRUE 3 - 6
322969	06-Sep-07 Birchwood	Sex Offender Treatment	TRUE 3-6
323227	21-Feb-08 John G. Richards	Young Offender Program	TRUE 36 - 54
323300	16-Jun-09 John G. Richards	DMH	TRUE 3 - 6
323364	15-Aug-07 Birchwood	JROTC	TRUE 18 - 36
323403	10-Jun-08 John G. Richards	Alcohol and Drug	TRUE 3 - 6
323444	20-Feb-08 Birchwood	Young Offender Program	TRUE 15 - 24
323567	16-Oct-07 Willow Lane		TRUE
323815	10-Sep-08 John G. Richards	Pre-Release	TRUE 12 - 18
323899	18-Jun-08 Willow Lane		TRUE 15 - 24
323910	30-Apr-09 JGR Pine		TRUE 18 - 36
323916	09-Oct-08 Birchwood	JROTC	TRUE 18 - 36
323916	09-Aug-07 John G. Richards		TRUE 1 - 3
323951	25-Feb-08 Birchwood	Sex Offender Treatment	TRUE 15 - 24
324060	25-Oct-07 John G. Richards	Communities in Schools	TRUE 24 - 48
324314	22-Aug-07 John G. Richards	Alcohol and Drug	TRUE 6 - 12
324334	26-Oct-07 John G. Richards	Young Offender Program	TRUE 12 - 18
324734	17-Apr-08 John G. Richards	STEPS	TRUE 18 - 36
324788	08-Nov-07 Willow Lane	MEC	TRUE 3 - 6
324925	11-Jan-08 John G. Richards	STEPS	TRUE 24 - 48
325065	08-Jul-08 John G. Richards	STEPS	TRUE 18 - 36

325311	22-Oct-08 Birchwood	STEPS	TRUE 15 - 24
325452	14-May-09 John G. Richards	Alcohol and Drug	TRUE 18 - 36
326079	26-Mar-08 John G. Richards	STEPS	TRUE 3 - 6
326239	13-Aug-08 Birchwood	JROTC	TRUE 6 - 12
326488	14-Apr-09 JGR - (Hickory-Subclass)	Hickory (DMH)	TRUE 6 - 12
326969	31-Oct-07 Birchwood	JROTC	TRUE 24 - 48
326977	22-Feb-08 Willow Lane	MEC	TRUE 15 - 24
327187	15-Oct-08 John G. Richards	Alcohol and Drug	TRUE 6 - 12
327669	21-Oct-08 John G. Richards	Alcohol and Drug	TRUE 15 - 24
327733	30-Sep-08 John G. Richards	STEPS	TRUE 15 - 24
329020	08-Nov-07 Willow Lane	MEC	TRUE 3 - 6
329090	10-Jun-09 JGR Pine		TRUE 18 - 36
329487	01-Aug-07 Birchwood	Sex Offender Treatment	TRUE 18 - 36
330167	12-Oct-07 John G. Richards	Alcohol and Drug	TRUE
330336	18-Jun-08 John G. Richards		TRUE
330530	05-Mar-09 Birchwood	SOTP	TRUE 15 - 24
330646	07-Jan-09 Birchwood	STEPS	TRUE 18 - 36
330688	15-Jan-09 Birchwood	TRANSITION	TRUE 18 - 36
330864	03-Apr-08 John G. Richards	Alcohol and Drug	TRUE 12 - 18
330941	24-Sep-08 John G. Richards	Alcohol and Drug	TRUE 12 - 18
331041	30-Apr-09 JGR - (Hickory-Subclass)		TRUE 12 - 18
331047	21-May-09 Willow Lane		TRUE 15 - 24
331229	29-Apr-09 Birchwood(SOTP)		TRUE 12 - 18
331422	06-Nov-07 John G. Richards	Young Offender Program	TRUE 18 - 36
331618	25-Nov-08 Willow Lane		TRUE 3 - 6
331788	12-Oct-07 Willow Lane	MEC	TRUE 3 - 6
331888	17-Oct-07 John G. Richards	Alcohol and Drug	TRUE 6 - 12
332200	27-Aug-08 John G. Richards	Alcohol and Drug	TRUE 3 - 6
332259	12-Dec-07 Birchwood	Sex Offender Treatment	TRUE 12 - 18
332311	13-Mar-09 JGR Pine	Alcohol and Drug	TRUE 36 - 54
332501	14-Mar-08 Birchwood	JROTC	TRUE 6 - 12
332662	27-Aug-08 John G. Richards	STEPS	TRUE 15 - 24
332857	30-Jul-07 Birchwood	Sex Offender Treatment	TRUE 24 - 48
332913	04-Dec-07 Birchwood	JROTC	TRUE 18 - 36
333048	10-Jul-08 John G. Richards	TRANSITION	TRUE 18 - 36

333141	29-Jan-08 Birchwood	JROTC	TRUE 36 - 54
333189	22-Apr-08 John G. Richards	DDSN Subclass Referral	TRUE 12 - 18
333372	16-Jan-08 John G. Richards	Communities in Schools	TRUE 18 - 36
333570	14-Feb-08 Birchwood	JROTC	TRUE 36 - 54
333693	25-Mar-09 Birchwood	Transition/Stabilization	TRUE 24 - 48
333717	01-May-08 John G. Richards	Alcohol and Drug	TRUE 3 - 6
333848	21-Jul-08 Birchwood		TRUE
334163	29-Jul-08 John G. Richards	STEPS	TRUE 36 - 54
334556	14-Sep-07 John G. Richards		TRUE
334575	14-Mar-08 Willow Lane		TRUE 6 - 12
334685	20-Mar-09 Birchwood	YOP	TRUE 18 - 36
334983	11-Dec-08 John G. Richards	Alcohol and Drug	TRUE 18 - 36
335057	29-Aug-07 John G. Richards	Communities in Schools	TRUE 18 - 36
335257	05-Mar-08 John G. Richards	STEPS	TRUE 12 - 18
335282	11-Jul-07 Birchwood	Sex Offender Treatment	TRUE 12 - 18
335592	03-Dec-08 John G. Richards	Alcohol and Drug	TRUE 12 - 18
335667	12-Mar-08 John G. Richards	Alcohol and Drug	TRUE 15 - 24
335792	07-Apr-09 Willow Females		TRUE 3 - 6
335821	12-Dec-08 Willow Lane		TRUE 12 - 18
335885	01-Apr-08 John G. Richards	Communities in Schools	TRUE 24 - 48
336039	29-Dec-08 John G. Richards		TRUE 3 - 6
336039	09-Oct-07 John G. Richards		TRUE
336235	16-Apr-09 Willow Lane		TRUE 3 - 6
336296	25-Mar-09 JGR	JROTC	TRUE 24 - 48
336374	10-Jan-08 Birchwood	JROTC	TRUE 12 - 18
336437	10-Mar-09 Birchwood Transition \Stabiliza	Moultie (general population)	TRUE 15 - 24
336989	02-Dec-08 John G. Richards	Sigma (general population)	TRUE 18 - 36
337055	11-Feb-08 Willow Lane	Youth Develop Center	TRUE 6 - 12
337122	03-Jun-08 John G. Richards	STEPS	TRUE 12 - 18
337247	13-Mar-09 John G. Richards	JROTC	TRUE 24 - 48
337359	28-Nov-07 John G. Richards	Young Offender Program	TRUE 15 - 24
337527	01-Apr-09 Birchwood	Transition/Stabilization	TRUE 24 - 48
337756	25-Nov-08 Birchwood	Sex Offender Treatment	TRUE 15 - 24
337772	12-Mar-08 Birchwood	Sex Offender Treatment	TRUE 15 - 24
337834	10-Apr-09 Willow Females		TRUE 6 - 12

337984	05-May-08 John G. Richards	Communities in Schools	TRUE 12 - 18
338075	09-Apr-08 John G. Richards	Young Offender Program	TRUE 36-54
338132	12-Mar-09 Birchwood	AOD - short	TRUE 36 - 54
338238	20-Jan-09 John G. Richards	Sigma (general population)	TRUE 18 - 36
338267	22-Jun-09 Birchwood	SOTP	TRUE 15 - 24
338405	06-Dec-07 John G. Richards	Young Offender Program	TRUE 15 - 24
338492	09-Sep-08 John G. Richards		TRUE 36 - 54
338625	29-Jan-08 Birchwood	Sex Offender Treatment	TRUE 12 - 18
338660	07-Nov-07 John G. Richards	Communities in Schools	TRUE 12 - 18
338952	16-Aug-07 John G. Richards	Young Offender Program	TRUE 6 - 12
338959	02-Apr-09 John G. Richards	DMH	TRUE 3 - 6
339344	30-Aug-07 Birchwood	JROTC	TRUE 36 - 54
339954	03-Jul-07 John G. Richards	Young Offender Program	TRUE 15 - 24
340257	26-Dec-08 Birchwood	Young Offender Program	TRUE 36-54
340381	11-Jun-09 JGR	Transition/Stabilization	TRUE 24 - 48
340513	02-Apr-09 Willow Lane		TRUE 3 - 6
340620	03-Jan-08 John G. Richards	STEPS	TRUE 18 - 36
340647	20-Sep-07 John G. Richards	TRANSITION	TRUE 12 - 18
340846	12-Jan-09 Birchwood	Sex Offender Treatment	TRUE 15 - 24
340864	30-Apr-08 John G. Richards	STEPS	TRUE 12 - 18
340883	07-Jan-09 Birchwood	Sex Offender Treatment	TRUE 12 - 18
341360	01-May-08 John G. Richards	TRANSITION	TRUE 36 - 54
341380	01-Apr-09 JGR Pine	Alcohol and Drug	TRUE 36 - 54
341582	18-Feb-09 John G. Richards	JROTC	TRUE 15 - 24
341606	20-Feb-08 Willow Lane	MEC	TRUE 1 - 3
341826	06-Mar-08 John G. Richards	STEPS	TRUE 36 - 54
341944	15-Nov-07 Birchwood	JROTC	TRUE 24 - 48
342301	26-Feb-08 John G. Richards	Young Offender Program	TRUE 6 - 12
342403	19-Mar-09 Willow Lane		TRUE 15 - 24
342672	18-Jul-08 John G. Richards	Young Offender Program	TRUE 18 - 36
343203	07-Nov-07 John G. Richards	Alcohol and Drug	TRUE 12 - 18
343532	13-Jun-08 Birchwood		TRUE 18-36
344023	26-Mar-09 Willow Lane		TRUE 36 - 54
344140	11-Jul-07 John G. Richards		TRUE 36 - 54
344147	12-Sep-07 Birchwood	Sex Offender Treatment	TRUE 18 - 36
344340	12-Feb-09 Birchwood	STEPS	TRUE 18 - 36

344436	11-Dec-07 John G. Richards	Young Offender Program	TRUE 12 - 18
345163	22-Jan-08 John G. Richards	Alcohol and Drug	TRUE 12 - 18
345514	09-Dec-08 Birchwood	JROTC	TRUE 15 - 24
345559	16-Nov-07 John G. Richards	Alcohol and Drug	TRUE 6 - 12
345956	04-Sep-08 John G. Richards	STEPS	TRUE 36 - 54
346084	03-Dec-07 Birchwood	Sex Offender Treatment	TRUE 12 - 18
346114	23-Oct-08 Birchwood	Alcohol and Drug	TRUE 36 - 54
346804	14-May-08 Birchwood	Sex Offender Treatment	TRUE 18 - 36
346964	26-Feb-09 Birchwood	Sex Offender Treatment	TRUE 12 - 18
347161	11-Mar-08 John G. Richards	STEPS	TRUE 12 - 18
347261	09-Sep-08 John G. Richards	Pre-Release	TRUE 3 - 6
347261	14-Apr-09 JGR Pine		TRUE 12 - 18
347330	28-Jan-09 Birchwood	Sex Offender Treatment	TRUE 15 - 24
347438	05-Mar-08 John G. Richards	TRANSITION	TRUE 24 - 48
347677	22-Jun-09 John G. Richards	JROTC	TRUE 36 - 54
347734	13-Nov-07 John G. Richards	STEPS	TRUE
348325	05-Jun-08 John G. Richards	Alcohol and Drug	TRUE 15 - 24
348386	18-Apr-08 Birchwood	Sex Offender Treatment	TRUE 12 - 18
349442	19-Feb-09 John G. Richards	Communities in Schools	TRUE 24 - 48
350140	11-Mar-09 JGR(Short)		TRUE 6 - 12
350238	26-Jan-09 Willow Lane		TRUE 18 - 36
350398	30-Mar-09 Birchwood	SOTP	TRUE 24 - 48
350401	18-May-09 JGR	AOD - short	TRUE 3 - 6
350474	18-Mar-09 Birchwood	JROTC	TRUE 12 - 18
350506	06-Nov-08 John G. Richards	Alcohol and Drug	TRUE 3-6
350677	28-Mar-08 Willow Lane		TRUE 24 - 48
350833	19-Mar-09 Birchwood	AOD - short	TRUE 24 - 48
350884	05-Sep-08 Willow Lane		TRUE 3 - 6
351070	19-May-09 John G. Richards	Alcohol and Drug	TRUE 36 - 54
351083	15-Jan-09 Birchwood	STEPS	TRUE 3 - 6
351564	18-Sep-08 John G. Richards	Pre-Release	TRUE 3 - 6
352029	14-Oct-08 John G. Richards	Life Skills	TRUE
352237	25-Jun-09 JGR	AOD - long	TRUE 12 - 18
352300	18-Jul-08 John G. Richards	Alcohol and Drug	TRUE 18 - 36
354027	29-Jul-08 John G. Richards	STEPS	TRUE 24 - 48
354217	17-Jun-08 Birchwood	Sex Offender Treatment	TRUE 24 - 48
354541	29-Jul-08 Birchwood	Sex Offender Treatment	TRUE 15 - 24

354990	09-Apr-09 JGR	AOD - long	TRUE 36 - 54
355513	02-Apr-09 John G. Richards	JROTC	TRUE 24 - 48
355689	11-Jun-09 JGR	JROTC	TRUE 24 - 48
357267	19-Dec-08 John G. Richards		TRUE 3 - 6
357370	15-Aug-08 Birchwood	Sex Offender Treatment	TRUE
358581	07-May-09 JGR	JROTC	TRUE 18 - 36
358915	13-Jan-09 Birchwood	Sex Offender Treatment	TRUE 12 - 18
358945	14-Apr-09 Birchwood	SOTP	TRUE 12 - 18
359021	17-Apr-09 Birchwood	SOTP	TRUE 12 - 18
359567	27-Apr-09 John G. Richards	Alcohol and Drug	TRUE 18 - 36
360488	30-Mar-09 JGR(AOD Long)		TRUE 3 - 6
360834	17-Apr-09 Willow Lane		TRUE 6 - 12
361151	17-Dec-08 John G. Richards	Communities in Schools	TRUE
361245	29-Jan-09 John G. Richards	Alcohol and Drug	TRUE 24 - 48
361303	18-Jun-09 John G. Richards	Sex Offender Treatment	TRUE 12 - 18
362478	19-Mar-09 Birchwood	YOP	TRUE 36 - 54
362479	19-Mar-09 Birchwood	YOP	TRUE 36 - 54
362484	30-Mar-09 Birchwood(YOP)	Young Offender Program	TRUE 18 - 36

MISNbr	Admissions Date of Commitment	Guidelines	Date Of Release to Community	Type Of New Offense	DateCharged	Most Serious Recid Offense
212289A	07-Jul-08	15 - 24	09-Jan-09			
230223	20-Dec-07	15 - 24	13-Mar-09			
231959	21-Sep-07	12 - 18	10-Oct-08	New Offense (as Adult)		
241043	11-Oct-07	15 - 24	09-Jan-09			
246188	04-Oct-07	3 - 6	01-Dec-08			
246267	09-Jul-08	15 - 24				
247384a	31-Jan-08	18 - 36	03-Jun-09	New Offense (as Adult)	29-Oct-09	1422
247479	24-Jan-08	6 - 12	10-Aug-08	Court)	19-Sep-08	1465
253262	29-Aug-07	12 - 18	18-Aug-08			
255139	03-Dec-08	15 - 24				
259230	01-Apr-08	12 - 18	10-Apr-09			
261721	03-Mar-09	6 - 12	20-Nov-09			
261874	01-Feb-08	6 - 12	10-Apr-09			
262992R	27-Jul-07	3 - 6	14-May-08			
263423A	27-Aug-07	18 - 36	13-Mar-09	Technical Violation	09-Oct-09	1465
264252	18-Jul-07	18 - 36	10-Mar-09			
265024	12-Jun-08	12 - 18	08-May-09			
266431	19-Feb-09	18 - 36				
266672	13-Aug-08	18 - 36				
271600	14-Aug-08	15 - 24				
274287	17-Jul-07	18 - 36	05-Dec-08			
274365	21-Sep-07	18 - 36	06-Mar-09			
274814A	13-Dec-07	6 - 12	06-Jun-08	Technical Violation	11-Nov-07	1484
276492	01-Oct-07	15 - 24	10-Apr-09	Technical Violation	12-May-09	
276496	19-Dec-07	12 - 18				
276927	20-May-08	18 - 36				
278083	03-Mar-09	15 - 24				
279114	13-Dec-07	3 - 6	18-Feb-08			
280453	11-Dec-08	3 - 6	20-Apr-09			
281484	11-Mar-08	15 - 24	13-Mar-09	New Offense (as Adult)	27-May-09	1063
282221	04-Jun-08	12 - 18				
283932	10-Dec-07	15 - 24	09-Jan-09			

284919	09-Aug-07 3 - 6	19-Nov-07		
285212	31-Jan-07 18 - 36	17-Jul-09		
286978	15-Nov-07 3 - 6	18-Feb-08		
287694	09-Oct-07 1 - 3	19-Jul-08 Technical Violation	09-Oct-08	1357
288176	28-Feb-08 6 - 12	21-Jul-08		
288353A	10-Oct-07 12 - 18	10-Apr-09		
289225	11-Oct-07 24 - 48	11-Sep-09		
289904	29-Jan-08 15 - 24	13-Mar-09 Technical Violation	08-Apr-09	1495
290476	21-Jul-08 12 - 18			
290553	13-Sep-07 15 - 24			
291314A	13-Dec-07 6 - 12	20-Aug-08		
291573	08-May-08 18 - 36	07-Aug-09		
291583A	06-Nov-07 12 - 18	07-Nov-08		
291982	25-Mar-08 6 - 12	26-Aug-08		
291983	06-Mar-09 12 - 18			
292049	27-Nov-07 3 - 6	09-Jul-08		
292236	05-Nov-08 18 - 36			
292331A	10-Nov-08 6 - 12			
292331	10-Nov-08 3 - 6	18-May-09		
292425	18-Oct-07 15 - 24	08-May-09		
292498	16-Aug-07 15 - 24	06-Feb-09		
292750	05-Nov-08			
293117	30-Aug-07 3 - 6	19-Nov-07		
293336	09-Dec-08 18 - 36			
293867	14-May-08 18 - 36	07-Aug-09		
294013	22-Feb-08 24 - 48			
294602	03-Jun-09 3 - 6	06-Nov-09		
294649	06-Dec-07 15 - 24	09-Feb-09		
294785	29-Nov-07 24 - 48	11-Sep-09		
294849	28-Aug-07 6 - 12	Technical Violation	26-May-09	1116
295367A	26-Mar-08	08-May-09		
295528	22-May-07 3 - 6			
296472	08-May-08 15 - 24	09-Oct-09		
297089	03-Oct-07 12 - 18			
297890	08-Sep-08 3 - 6	15-Dec-08		

298022	13-Dec-07 12 - 18	05-Feb-09		
298091	13-Nov-08 12 - 18	06-Nov-09		
298093	23-Apr-08 6 - 12			
298564	07-Nov-08 3 - 6	16-Feb-09		
298595	14-Nov-08 24 - 48			
298746	05-Mar-08 1 - 3	04-Sep-08		
298758	31-Jul-07 15 - 24			
299131	03-Nov-08 15 - 24			
299449	27-Nov-07 15 - 24	07-Aug-09 Technical Violation		1400
299921	18-Dec-07 3 - 6	07-Aug-09 New Offense (as Adult)	27-Aug-09	1063
300052	14-Apr-09 15 - 24			
300217	17-Jul-07 6 - 12	11-Jan-08		
300690	17-Jan-08 3 - 6	19-May-08		
300971	18-Jun-09 15 - 24			
301371	08-Jan-08 18 - 36	10-Jul-09		
301773	20-May-08 18 - 36			
302728	19-Aug-08 18 - 36			
302846	07-Jan-09 3 - 6			
303539	16-Jan-09 None	07-Mar-08		
303539	16-Jan-09 3 - 6			
303813	10-Jul-08 15 - 24	11-Sep-09		
304493r	18-Oct-07 15 - 24	09-Jan-09 New Offense (as Adult)	05-Mar-09	1352
304493	18-Oct-07 3 - 6	24-Sep-07 Court)	10-Oct-07	1408
304493	18-Oct-07 15 - 24	12-Jan-09 Court)	03-Jun-09	1296
304695	18-Sep-08 12 - 18			
306262	24-Mar-09 36 - 54			
306335R	23-Jul-08 6 - 12	06-Feb-09		
306710	08-Apr-09 6 - 12			
306713	18-Jul-07 3 - 6			
306870	14-Apr-09 15 - 24			
307079	10-Jan-08 12 - 18	09-Jan-09		
307205	21-May-08 36 - 54			
307263	15-May-08 18 - 36			
307573	01-Nov-07 12 - 18	10-Apr-09 Technical Violation	05-Aug-09	1345
307576	11-Mar-08 18 - 36			

307638B	28-Aug-07 3 - 6	17-Nov-08		
307638A	28-Aug-07 1 - 3	Technical Violation		
307638	28-Aug-07 3 - 6	17-Dec-07 Technical Violation	27-Mar-08	
308650	27-Feb-08 15 - 24	10-Apr-09		
308806	31-Oct-08 24 - 48			
309640	04-Dec-07 36 - 54			
309693	17-Jan-08 15 - 24	08-Jul-09		
309951	13-Sep-07 3 - 6	17-Mar-08 Technical Violation	11-Jul-08	
309951R	13-Sep-07 3 - 6	19-Jan-09		
310024	10-Jan-08 18 - 36	05-Jun-09		
310118	23-Oct-08 18 - 36	10-Jul-09		
310192	11-Sep-07 12 - 18	08-May-09		
310834	22-May-08 15 - 24			
310919	08-Apr-08 3 - 6	30-Jan-09		
310958	15-Jul-08 18 - 36	07-Dec-09		
310984	17-Jul-08 15 - 24			
311421	15-Apr-08 15 - 24	16-Jul-09		
311634	26-Aug-08 12 - 18			
311866	17-Sep-08			
312034	23-Jun-09 None	Court)	04-May-09	1520
312575A	29-Aug-07 36 - 54			
313124	05-Feb-08 3 - 6	Technical Violation	07-Jan-08	1422
313240a	13-Mar-08 12 - 18	22-Sep-09		
313240	13-Mar-08			
313274	09-Jun-09 15 - 24	New Offense (as Adult)	20-Mar-09	1028
313335	29-Aug-07 None	09-Jun-08		
313778	03-Mar-08 12 - 18	13-Mar-09		
314212	05-Sep-07 15 - 24	08-Apr-09		
314212	05-Sep-07 15 - 24			
314302	01-May-08 12 - 18			
314323	06-Feb-08 15 - 24	08-May-09		
314323	06-Feb-08 15 - 24			
314442	23-Jul-08 3 - 6			
315701	03-Oct-07 18 - 36			
315701	03-Oct-07	10-Apr-09		

315775	08-Jan-08 3 - 6	18-May-09		
315775	08-Jan-08 3 - 6	19-Dec-08 New Offense (as Adult)	06-Feb-09	1422
316000A	28-Dec-07 18 - 36			
316246	23-Dec-08 12 - 18			
316967	09-Sep-08 18 - 36			
317062	05-Sep-07 12 - 18	14-Nov-08		
317341	10-Jan-08 36 - 54			
317785	06-Sep-07 15 - 24			
317785A	06-Sep-07 15 - 24	05-Dec-08		
317869	16-Aug-07 6 - 12	22-Jan-08		
318596	23-Oct-08 12 - 18			
318697	30-Apr-08 12 - 18	19-Mar-09		
319054	09-Jan-09 12 - 18			
319166	05-Oct-07 24 - 48			
319167A	11-Dec-07 12 - 18	07-Aug-09		
319212	13-Sep-07 3 - 6	24-Sep-08		
319307	18-Oct-07 3 - 6	Technical Violation	11-Oct-08	1397
319405	13-Jan-09			
319536	20-Feb-08 18 - 36	13-Jul-09		
319617A	13-May-08 12-18			
319745A	23-Dec-08 12 - 18			
319745	23-Dec-08 3 - 6	13-May-08		
319911	11-Jun-09 None			
319911A	11-Jun-09 None	Technical Violation	21-Apr-09	1355
319919	09-Sep-08 24 - 48			
320044	19-Dec-07	17-Mar-08		
320056	14-May-08 15 - 24	10-Jul-09		
320295R	23-Jul-08 6 - 12			
321235	13-Nov-08 12 - 18			
321541	26-Jun-08 3 - 6	18-Feb-09		
322074	17-Jul-08 15 - 24	09-Oct-09 Court)	08-Jul-08	1471
322078	16-Apr-09 3 - 6	04-Aug-09		
322886	24-Jun-08 3 - 6	20-Apr-09		
322969	06-Sep-07 12 - 18	06-Feb-09		
322969	06-Sep-07 3 - 6			

323227A	20-Feb-08 36 - 54			
323227A	20-Feb-08 15 - 24			
323300	16-Jun-09 3 - 6			
323364	15-Aug-07 18 - 36			
323403	10-Jun-08 3 - 6	17-Nov-08 Court)	12-Feb-09	1028
323567	16-Oct-07 3 - 6	18-Mar-08		
323815	09-Sep-08 12 - 18	07-Apr-09		
323899A	18-Jun-08 15 - 24	10-Jul-09		
323910	30-Apr-09 Other			
323916A	09-Aug-07 1 - 3			
323916A	09-Oct-08 1 - 3			
324314	16-Aug-07 6 - 12	09-May-08 New Offense (as Adult)	28-Jun-08	1465
324314R	16-Aug-07 3 - 6			
324334	25-Oct-07 12 - 18			
324334A	25-Oct-07 12 - 18	07-Nov-08		
324734	17-Apr-08 18 - 36	09-Oct-09		
324788	08-Nov-07 3 - 6	21-Mar-08		
325065	08-Jul-08 18 - 36			
325311	22-Oct-08 15 - 24			
326079	26-Mar-08 3 - 6	16-Jun-08 Technical Violation	14-Mar-08	1357
326239	12-Aug-08 6 - 12	16-Feb-09		
326488	14-Apr-09 6 - 12			
326977	22-Feb-08 15 - 24	12-May-09		
327187	15-Oct-08 6 - 12	10-Jul-09		
327669	21-Oct-08 15 - 24			
327733	25-Sep-08 15 - 24			
329020	08-Nov-07 3 - 6	08-Jan-08		
329090	10-Jun-09			
329487	01-Aug-07 18 - 36			
330167A	11-Oct-07 12 - 18	21-Jul-08		
330336	29-May-08 6 - 12	24-Nov-08		
330646	06-Jan-09 18 - 36			
330688	13-Jan-09 18 - 36			
330864	03-Apr-08 12 - 18	01-Dec-08 New Offense (as Adult)	21-Apr-09	1492
330941	24-Sep-08 12 - 18	06-Nov-09		

331041	30-Apr-09 12 - 18			
331047	21-May-09 15 - 24			
331422B	06-Nov-07 18 - 36	28-Jul-09		
331422	06-Nov-07 18 - 36			
331618	24-Nov-08 3 - 6			
331788	11-Oct-07 3 - 6	17-Sep-08		
332200	27-Aug-08 3 - 6	19-Jan-09		
332259	12-Dec-07 12 - 18			
332311	12-Mar-09	Court)	07-Oct-08	1063
332311A	12-Mar-09 36 - 54			
332501A	14-Mar-08 6 - 12	15-Dec-08 Court)		1422
332662	27-Aug-08 15 - 24	11-Dec-09		
332913	29-Nov-07 36 - 54			
333048	10-Jul-08 18 - 36	09-Oct-09		
333141	29-Jan-08 36 - 54			
333189	21-Apr-08 3 - 6	19-Jan-09		
333372	16-Jan-08 18 - 36	09-Oct-09		
333693	24-Mar-09 15 - 24			
333717R	01-May-08 3 - 6			
333717	01-May-08 3 - 6	09-Feb-09		
333848	21-Jul-08 18 - 36	31-Jul-09		
334575	13-Mar-08 6 - 12	18-Jun-09 Court)	18-May-09	1043
334685	20-Mar-09 15 - 24			
334983	11-Dec-08 18 - 36			
335057	29-Aug-07 18 - 36	15-Mar-09		
335257A	05-Mar-08 12 - 18			
335257	05-Mar-08 12 - 18	11-Sep-09		
335282	11-Jul-07 12 - 18	15-May-09		
335592	03-Dec-08 12 - 18			
335667	12-Mar-08 15 - 24	16-Mar-09		
335792	07-Apr-09 3 - 6			
335821	11-Dec-08 12 - 18	11-Dec-09		
335885	01-Apr-08 24 - 48			
336039	23-Dec-08 3 - 6	17-Nov-08		
336039	09-Oct-07 3 - 6	17-Nov-08		

336235	13-Apr-09 3 - 6	20-Jul-09		
336296	24-Mar-09			
336374	10-Jan-08 12 - 18	10-Apr-09		
336989	02-Dec-08			
337055	11-Feb-08 6 - 12	14-Nov-08		
337122	03-Jun-08 12 - 18	05-Jun-09		
337359R	28-Nov-07 6 - 12			
337359	28-Nov-07 15 - 24			
337527	31-Mar-09 24 - 48			
337756	24-Nov-08 15 - 24			
337834	09-Apr-09 6 - 12	09-Oct-09		
337984	05-May-08 12 - 18	08-May-09		
338075	09-Apr-08 36 - 54			
338238	20-Jan-09	Court)	18-Nov-08	1043
338405	06-Dec-07 15 - 24	16-Mar-09		
338405	06-Dec-07 15 - 24	17-Mar-09		
338625	29-Jan-08 12 - 18			
338660	07-Nov-07 12 - 18	06-Feb-09		
338952	16-Aug-07 12 - 18			
338959	02-Apr-09 Other			
339344	30-Aug-07 36 - 54			
340257	20-Nov-08 36 - 54			
340381	10-Jun-09 24 - 48			
340513	01-Apr-09 3 - 6	15-Jun-09		
340647	20-Sep-07 12 - 18	22-Sep-08		
340846	12-Jan-09 15 - 24			
340864	30-Apr-08 12 - 18	05-Jun-09		
340883	07-Jan-09 12 - 18			
341360	01-May-08 36 - 54			
341582	18-Feb-09 15 - 24			
341606a	07-Feb-08 1 - 3	21-Apr-08		
341826	06-Mar-08 36 - 54	07-Oct-09		
341944	15-Nov-07 24 - 48	06-Feb-09		
342301	26-Feb-08 6 - 12	13-Mar-09		
342672	17-Jul-08 18 - 36			

343203A	07-Nov-07 12 - 18	08-May-09		
343203	07-Nov-07 12 - 18	07-May-09		
343532	30-May-08 18 - 36	11-Sep-09		
344140	11-Jul-07 36 - 54			
344147	12-Sep-07 18 - 36	25-Sep-09		
344340	12-Feb-09 18 - 36			
344436	11-Dec-07 12 - 18			
345163	22-Jan-08 12 - 18	19-Jan-09 Technical Violation		
345514	09-Dec-08 15 - 24			
345559	16-Nov-07 6 - 12			
345559R	16-Nov-07 3 - 6	10-Apr-09		
345559	16-Nov-07 6 - 12	12-May-08 New Offense (as Adult)	30-Jul-08	1277
345956	04-Sep-08 36 - 54			
346084A	03-Dec-07 12 - 18	09-Jan-09		
346084	03-Dec-07 12 - 18			
346114	23-Oct-08			
346964	26-Feb-09 12 - 18			
347161	11-Mar-08 12 - 18			
347261	14-Apr-09 3 - 6	15-Dec-08		
347261	09-Sep-08 3 - 6	15-Dec-08		
347438	05-Mar-08 24 - 48	25-Nov-09		
347438A	05-Mar-08 24 - 48			
347734	13-Nov-07 24 - 48			
348325	05-Jun-08 15 - 24	08-May-09		
348386	17-Apr-08 12 - 18			
350140	11-Mar-09 6 - 12	11-Sep-09		
350398	30-Mar-09 24 - 48			
350401	18-May-09 3 - 6			
350474	17-Mar-09 12 - 18			
350506	06-Nov-08 3 - 6	19-Jan-09		
350677	27-Mar-08 24 - 48			
350833	19-Mar-09 24 - 48			
350884	05-Sep-08 3 - 6	20-Apr-09		
351083	15-Jan-09 3 - 6			
351564A	17-Sep-08 3 - 6			

352029	14-Oct-08 3 - 6			
352237	25-Jun-09 3 - 6		Court)	
352300	17-Jul-08 18 - 36	06-Nov-09		11-Mar-09 1042
354027	29-Jul-08 24 - 48			
354990	08-Apr-09 36 - 54			
355513	02-Apr-09 24 - 48			
355689	10-Jun-09 24 - 48			
357267	18-Dec-08 12 - 18			
357370	14-Aug-08 12 - 18			
358581	07-May-09 18 - 36			
358915	13-Jan-09 12 - 18	19-Mar-09		
358945	14-Apr-09 6 - 12			
359021	17-Apr-09 12 - 18			
359567	21-Apr-09 18 - 36			
360488	30-Mar-09 3 - 6	25-Sep-09		
361303	18-Jun-09			
362478	19-Mar-09 36 - 54			
362479	19-Mar-09 36 - 54			
362484	30-Mar-09 18 - 36			

2007-2009 BRRC Dorm/SW Assignments

<u>Dorm/Program</u>	<u>Max. Juvenile Capacity</u>	<u># of SW</u>	<u>Caseload Ratio</u>
YOP	20	2	10 to 1
SOTP	40	4	10 to 1
AOD	80	4	20 to 1
WL	48	3	16 to 1
Moultrie	40	2	20 to 1
Hickory	40	2	20 to 1
JROTC	80	4	20 to 1
Other	60	4	15 to 1